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**15.535**  
**Class #2**  
**“Valuation Basics”**

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# Homepage Address

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<http://mit.edu/wysockip/www>

Or

(Click on “Analysts”)

Check here for examples of projects from prior years.

# Where Next?

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- Readings for Class #2 (Today)
  - Review your Finance notes on DCF
  - Skim Section B of Course Pack: “Free Cash Flow to Equity Discount Models” (from Chapter 14 of *Investment Valuation* by Damodaran)
- Readings for Class #3 (Tuesday) – Cash Flow Analysis
  - Skim Section D of Course Pack: “Income versus Cashflow”
- Reminder to form teams for project

# Recap From Last Class

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- Market Efficiency
- Financial Statement Information used for:
  - Valuation
  - Contracting
- Today – lay the groundwork for valuation
  - Take “baby steps” – by end of class will have basic tools to do a full-blown valuation

# Firm Value and Future Cash Flows

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- The value of a firm (or shares in that firm) must be related to the (net) cash flows returned to owners of the firm.
  - If this is not true, then we have an *arbitrage* opportunity (money-making machine)
- Expected future cash flows versus actual future cash flows

# What is the source of flows?

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- As a first step, one must understand how firm will generate cash flows in the future!
  - Strategy, Economics, Marketing, Operations, etc.
- Must appreciate competitive market forces:
  - If a company has a great idea that will generate huge profits, competitors soon will follow!
  - Barriers to entry, first-mover advantage, monopoly
- How will Compaq generate its future sales, profits, cash flows?

# DCF is fundamental to everything we will do in this course

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- Must understand DCF analysis!
  - When we perform any type of valuation analysis ... It will always boil down to DCF!
- P/E multiples, PEG ratios, price targets
  - These all are transformations of DCF.
- Other factors things like real options are just extensions to basic DCF model!

# Baby Step #1: “Simple PV”

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- Question: “How much would you be willing to pay to purchase 1 share in a company that will pay you a one-time cash flow of \$100 to be paid (with no risk) in one year?”
  - $PV = CF_1 / (1+r)$ 
    - (Obtain “r” from <http://research.stlouisfed.org/fred/data/irates.html>)
  - $PV = \$100 / (1+0.0136)$
  - $PV = \$98.66$



# Present Value of Free Cash Flows

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- If you could buy shares in this firm for less than \$98.66, what would you do?
- If the price of the shares is more than \$98.66, what would you do?
- People are greedy (which is good)! While markets may not be perfectly efficient, they are certainly competitive!

# PV - Fundamental part of Valuation

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- $PV_{\text{Today}} = E(CF_1) / (1+r)$ 
  - This simple version of general DCF analysis says it all ... and it really simple ... all we need to do is:
    - 1) Estimate future cash flows
    - 2) Estimate discount rate (future risk)
- Where do we get future cash flows (crystal ball?) – Financial statements!
- Where do we get estimate of future risk?

# Baby Step #2: Future CF and Risk

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- What is the present value of a one-time riskless cash flow of \$100 to be paid in two years (Assume  $r=1.36\%$ )?
  - $PV = CF/(1+r)^2 = 100/(1+0.0136)^2 = \$97.33$
- What if we are not certain that we will receive exactly \$100 two years from now?
  - Use a higher discount rate
- Systematic risk is only relevant!
  - CAPM – Discount rate only determined by non-diversifiable risk.

## Baby Step #3: Many CF's

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- What if the firm will generate many cash flows at different times in the future?
  - $PV = CF_1/(1+r) + CF_2/(1+r)^2 + CF_3/(1+r)^3 + \dots$
- Example: Calculate the present value of three \$10 cash flows paid at end of year 1, year 2 and year 3. Assume discount rate of 10%.
  - $PV = 10/(1.10) + 10/(1.10)^2 + 10/(1.10)^3$
  - $PV = 9.09 + 8.26 + 7.51 = \$24.86$

# Baby Step #4: Perpetuity

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- What if we received \$10 a year indefinitely? Seems like a lot of work ....
  - $PV = CF_1/(1+r) + CF_2/(1+r)^2 + CF_3/(1+r)^3 + \dots$
  - Formula for perpetuity:  $PV = P = CF/r$
  - Check back of today's handouts for a "proof" of this nifty formula.
- Useful for calculating "terminal values"

# Quick Aside: P/E ratios

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- As a preview to topic on “Comparative Analysis” (Class #5), we can see that P/E Ratio is really just a DCF formula!
- As a first approximation, accounting can be thought of a proxy for net cash flows available to shareholders.
- What if firm will generate constant Earnings = Cashflows in the future?

# P/E ratios example

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- Perpetuity Formula:
  - $P = CF/r = E/r$
  - CF= Free Cash flows, E = Earnings
- Therefore, re-arrange to get:
  - $P/E = 1/r$
- What is the P/E ratio of a stock randomly picked from the S&P 500?

# Baby Step #5: Growing Perpetuity

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- It seems a little extreme to assume that cash flows will be constant forever.
- Why might cash flows grow in the future?
  - These are nominal amounts.
  - The discount rate also takes into account inflation.



# Value of Growing Perpetuity

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- Example: Calculate the present value of a cash flow stream that starts at \$10 one year from today, and then grows at a rate of 5% per year thereafter. Assume discount rate of 12%.
  - $PV = CF/(r-g)$
  - $PV = 10/(0.12-0.05)$
  - $PV = \$142.86$
- **Warnings!!!**

# After just just 5 baby steps!

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- Single cash flow:
  - $PV = CF_1/(1+r)$
- Single cash flow in “n” years from now:
  - $PV = CF_n/(1+r)^n$
- Multiple cash flows in future:
  - $PV = CF_1/(1+r) + CF_2/(1+r)^2 + CF_3/(1+r)^3 + \dots$
- Perpetuity of fixed cash flows:
  - $PV = CF/r$  (1<sup>st</sup> CF is at the end of year 1!)
- Growing Perpetuity:
  - $PV = CF/(r-g)$  (1<sup>st</sup> CF at end of year 1, then grow at g)
- Understanding P/E ratio (just restating DCF!)

# Warnings!!!

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- Always draw a time-line for yourself and label the cashflows!
  - Know when they occur (beginning/end of period)
  - Make sure discount rate and growth rates are reasonable!
  - Growing perpetuity:
    - Discount rate “ $r$ ” must be larger than cash flow growth rate. Otherwise you will get garbage.

# PV of what? Equity or Enterprise?

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- Equityholders? (i.e. shareholders) Valuation goal is often to determine price of 1 share:
  - Equityholders are residual claimants.
  - They receive the “leftover” cash after paying who?
- All Investors? (Shareholders and Lenders)?
  - Known as “Enterprise Value”
- DCF looks the same:  $PV = CF/(1+r)$ , but
  - CF’s are usually different for equity versus enterprise.
  - Risk is different.

# Valuation

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- 1) Equity valuation:
  - Forecast free cash flows available to equity.
  - Discount expected cash flows by the cost of equity capital.
- 2) Enterprise (firm or asset) valuation:
  - Forecast cash flows available to *all providers of capital* (debt and equity).
  - Discount expected cash flows by weighted average cost of (debt and equity) capital
  - Can get equity value by subtracting value of debt.
  - Widely used in practice.

# General Valuation Approach:

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- First: Forecast cashflows over finite horizon (usually 5 to 10 years), final year is terminal year.
- Second: Forecast cashflows beyond terminal year (invoke assumptions)
- Third: Discount by appropriate cost of capital (if Enterprise, then WACC)
- Fourth: (if using Enterprise valuation): Subtract estimated market value of debt to get current estimate of equity value

# Forecasting CF's

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- Not as easy as it might appear! This is where analysts earn their keep!
- We will spend a whole class on this topic.
- Key issue is that we need to find “free cash flow” that is leftover for investors.
  - Some analysts forecast EBITDA to keep it simple, but this is simply an approximation.

# Examples: DCF Valuation

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- “Back of the envelope” valuation of Compaq Computer using:
  - 1) Equity Valuation
    - Use analysts’ estimates of earnings to help us get future cash flow estimates
    - Use CAPM to get estimate of “r”
  - 2) Enterprise valuation
    - Similar approach, but value CF’s available to all investors.



# Method #1: Equity Valuation

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- Step 1: Forecast earnings for the future
  - Often difficult to directly forecast free cash flows.
  - Where can we get quick estimates of future CF's?
  - Let's forecast earnings: Analysts' forecast earnings
  - But, earnings are NOT cash flows!
- Step 2: Adjust earnings (net income) to get free cash flow to equity:  
$$\text{Free Cash Flow to Equity} = \text{Net Income} - (\text{CapEx} - \text{Depreciation}) - \text{Working capital Accruals} + (\text{New debt issued} - \text{Debt Repayment})$$

# Equity Valuation continued

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- Step 3: Forecast capex, depreciation, working capital accruals, & debt transactions
  - PROBLEMS: Investment and debt issuance are often lumpy! What does depreciation tell us?
  - A useful simplification for quick and dirty analysis:
    - Assume future average CapEx=Depreciation
    - Assume constant average debt (Issue=Repay)
    - Steady state working capital accruals average to zero.
  - Therefore, Free Cash Flow to Equity = Net Income
  - In next class, we will spend time doing detailed calculation of projected free cash flow.

# Equity Valuation Continued

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- Step 4: Calculate the PV of equity cashflows:
  - Years 1-4 are easy!
  - Year 5 & beyond: Use our “special formulas”.
  - $PV = CF/r$  OR  $PV = CF/(r-g)$
  - WARNING: This is the “present value standing in year 4”! This “terminal value” that must be discounted back to the present

# Equity Valuation: Compaq Computer

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- Step 1: Use analysts' earnings forecasts from Yahoo! Finance
  - $\text{EPS}(\text{Year ended Jan. 2003}) = \$1.78$
  - $\text{EPS}(\text{Year ended Jan. 2004}) = \$2.04$
  - 5 year average growth forecast = 14%
  - $\text{EPS}(2005) = \text{EPS}(2004) * 1.14 = \$2.33$
  - $\text{EPS}(2006) = \text{EPS}(2005) * 1.15 = \$2.65$
  - $\text{EPS}(2007) = \text{EPS}(2006) * 1.15 = \$3.02$
  - What about 2006 and beyond? Assume growth rate based on understanding of economics!

# Equity Valuation: Compaq Computer

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- Step 2: Adjust Earnings to get Free Cash Flow:
  - *Quick and dirty assumption 1*: Working Capital Accruals equals zero
  - *Quick and dirty assumption 2*: Depreciation equals long-run capital reinvestment
  - *Quick and dirty assumption 3*: Average debt issued = debt repayments
- Step 4: Calculate PV of all cash flows
  - Today, we will use CAPM

# Enterprise Valuation: Compaq Computer

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- The alternate method is Enterprise Valuation.
- If Firm has no debt, then just apply the straightforward equity valuation method.
- However, if firm has debt, then we want to create an “What if” scenario: “What if the firm had no debt?”

## Enterprise Valuation: Compaq Computer

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- **RESULT:** Steps 1 and 2 are the same.
- New Step 3: Forecast after-tax net interest payments.
- New Step 4: Calculate cash flows for unlevered firm.
- New Step 5: Discount cash flows using WACC.

# Review Examples in Coursepack

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- See example valuations in Coursepack (Section B – “Free Cash Flow to Equity Discount Models” – Ch 14 of Damodaran)
  - Singapore Airlines: Page 360-361
  - Nestle: Pages 365-367
  - Tsingtao Breweries: Pages 370-372
- Note that each case is just a based on the simple ideas we discussed in class today!
- Reading for next class: Skim pages 69-88 of Section D of Course Pack: “Income versus Cashflow” (from *Financial Reporting and Statement Analysis* Stickney and Brown)